

BUDGET PLANNING

	BUDGET TOTALS	
Expected Income	\$	521,000.00
Planned Expenses	\$	553,050.00
NET Income	\$	(32,050.00)

OPERATIONS INCOME

Children's camp income	\$	132,000.00
Family camp income	\$	150,000.00
Retreat income	\$	20,000.00
North of 50 retreat	\$	19,000.00
Grad Camp income	\$	10,000.00
Bussing income	\$	10,000.00
Investment income	\$	1,500.00
Tuck shop income	\$	25,000.00
Cooperative Ministries	\$	18,500.00
Government grants	\$	2,000.00
Discounts	\$	(5,000.00)
TOTAL	\$	383,000.00

DONATIONS INCOME

Direct giving	\$	18,000.00
General donations	\$	65,000.00
Church donations	\$	10,000.00
Staff Support	\$	45,000.00
TOTAL	\$	138,000.00

EXPENSES

SALARIES AND CONTRACTS

Executive Director	\$	70,000.00
Bookkeeping	\$	22,000.00
Summer staff	\$	80,000.00
Maintenance	\$	60,000.00
Group health insurance	\$	9,000.00
Retreat cook	\$	5,000.00
	\$	246,000.00

FOOD

General food	\$	60,000.00
Tuck Shop	\$	12,000.00
Kitchen supplies	\$	700.00
North of 50 Food	\$	9,000.00
Retreat Food	\$	10,000.00
	\$	91,700.00

PROGRAM - CHILDREN

LIT	\$	2,000.00
Crew	\$	300.00
Outdoor X	\$	1,400.00
Kids Camp General	\$	4,500.00
Nursing Supplies	\$	750.00
Volunteer Recognition	\$	750.00
Bussing	\$	16,000.00

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Ropes course	\$	2,300.00
Waterfront supplies	\$	1,800.00
	\$	29,800.00
PROGRAM - ADULTS		
Family camp	\$	1,600.00
	\$	1,600.00
RETREATS		
North of 50 program	\$	3,000.00
Totals	\$	3,000.00
PROMOTION		
Banquet	\$	500.00
Printing	\$	800.00
Marketing	\$	500.00
Postage	\$	400.00
Newsletter	\$	1,300.00
	\$	3,500.00
PROPERTY		
Property taxes	\$	25,000.00
Hydro	\$	26,500.00
Equipment	\$	6,000.00
Repairs & maintenance	\$	30,000.00
Waste disposal	\$	2,000.00
Water system testing	\$	5,000.00
Cleaning & Paper Supplies	\$	5,500.00
Health and safety	\$	1,500.00
Insurance	\$	31,000.00
	\$	132,500.00
VEHICLES AND EQUIPMENT		
Fuel Tank	\$	2,000.00
Diesel	\$	2,500.00
Truck and tractor maintenance	\$	2,000.00
Propane	\$	1,300.00
Oil	\$	2,000.00
Vehicle insurance	\$	1,500.00
Boat maintenance	\$	1,800.00
Dock maintenance	\$	100.00
Tools and rentals	\$	7,000.00
	\$	20,200.00
ADMINISTRATION		
Memberships	\$	7,000.00
Telephone & Internet	\$	3,000.00
Bank charges	\$	1,800.00
Safety Expense	\$	1,000.00
Mileage	\$	6,000.00
Audio visual gear	\$	150.00
Photocopier	\$	1,200.00
Office Equipment	\$	1,500.00
Office	\$	2,000.00
Travel	\$	400.00
Administration	\$	400.00
Misc	\$	300.00
	\$	24,750.00
TOTAL	\$	553,050.00

As you review the budget we would like to explain a few items. If you have any further questions regarding the budget please email us at director@campkahquah.com.

1. The presented budget for 2018 is primarily based on 2017 expenses and has been modified accordingly for the coming year.
2. Camp Kahquah has always relied on yearly donations to meet our expenses. This year we will need \$125,000 to operate a balanced budget. Our primary concern is that our revenue has not increased to match our increased expenses. We are sorting through ways to address this issue as we look to the future of Camp Kahquah.
3. This budget is a minimalist budget, it does not include capital improvements, unplanned expenses or building cash reserves to pay for expenses till the 2019 camping season.
4. Our increased expenses for this year will be \$30,000. With costs continuing to rise such as insurance, hydro, summer staff and salaries there is no other option than to raise the overall budget.
5. The projected deficit is based on average revenue and donations from previous years.
6. The Direct Giving line represents the income that comes from monthly donors.
7. The staffing represents two full-time salaries, one for the Executive Director and one for the Facilities Manager.

Full-time: - Executive Director
 - Facilities Manager
Part-time: - Summer Staff
 - Retreat Staff
 - Bookkeeping Firm